

### Analyst Conference Call Q2 2020 Ludwigshafen, July 29, 2020

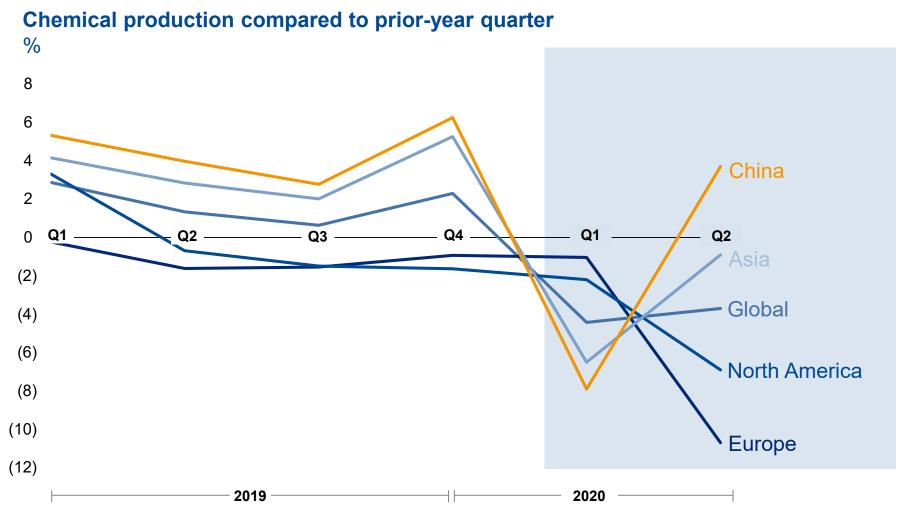
0

D-BAS

### **Cautionary note regarding forward-looking statements**

This presentation contains forward-looking statements. These statements are based on current estimates and projections of the Board of Executive Directors and currently available information. Forward-looking statements are not guarantees of the future developments and results outlined therein. These are dependent on a number of factors; they involve various risks and uncertainties; and they are based on assumptions that may not prove to be accurate. Such risk factors include those discussed in Opportunities and Risks on pages 139 to 147 of the BASF Report 2019. BASF does not assume any obligation to update the forward-looking statements contained in this presentation above and beyond the legal requirements.

# Chemical production in China with a V-shaped recovery, recovery in North America and Europe still a question mark



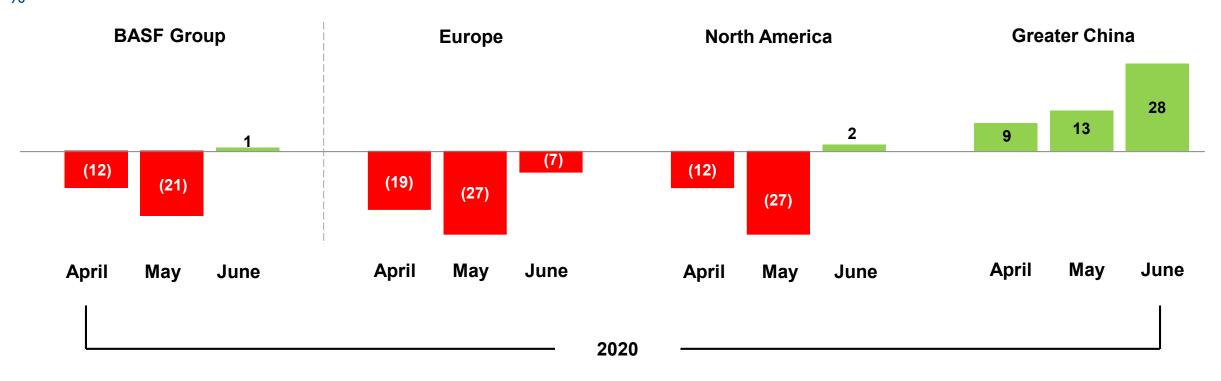
Macroeconomic developme Q2 2020 vs. Q2 2019 %	ent
Global GDP	(10)
Global industrial production	(10)
Global chemical production	(4)
Global automotive production	(45)



Source: BASF, data: IHS, Feri, NBS China, FED, Eurostat, LMC. Asia: China, India, Japan, South Korea, Taiwan, Thailand. Data partly estimated.

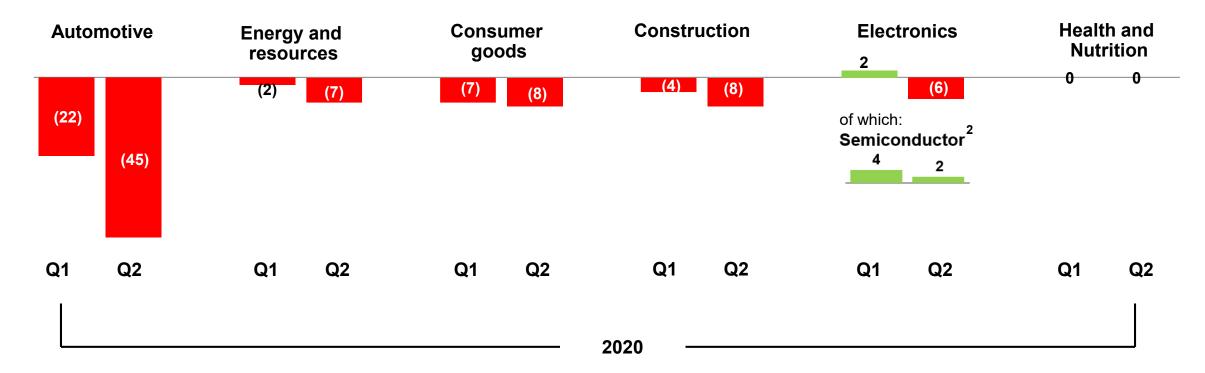
# **BASF Group Q2 2020: Sales volumes in Greater China significantly above prior-year months**

#### Sales volumes development by region<sup>1</sup> April/May/June 2020 vs. April/May/June 2019 %



### The pandemic is impacting key customer industries differently

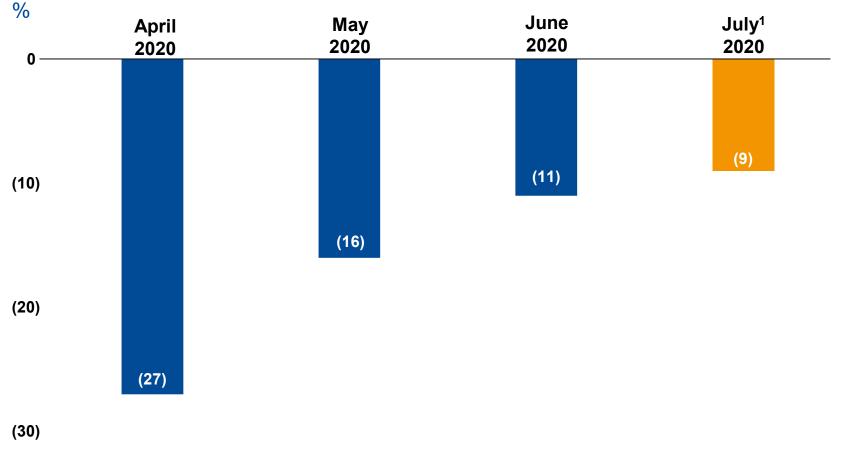
#### Sales volumes development of key customer industries<sup>1</sup> Q1/Q2 2020 vs. Q1/Q2 2019 %





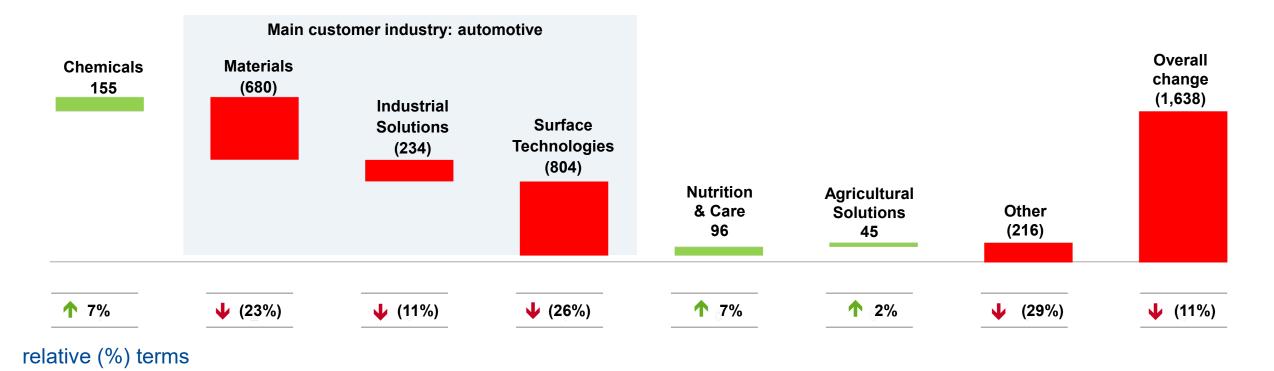
# The gap in BASF's average daily order entry is slowly closing, but visibility remains low

#### Gap between average daily order entry April/May/June/July<sup>1</sup> 2020 vs. April/May/June/July<sup>1</sup> 2019



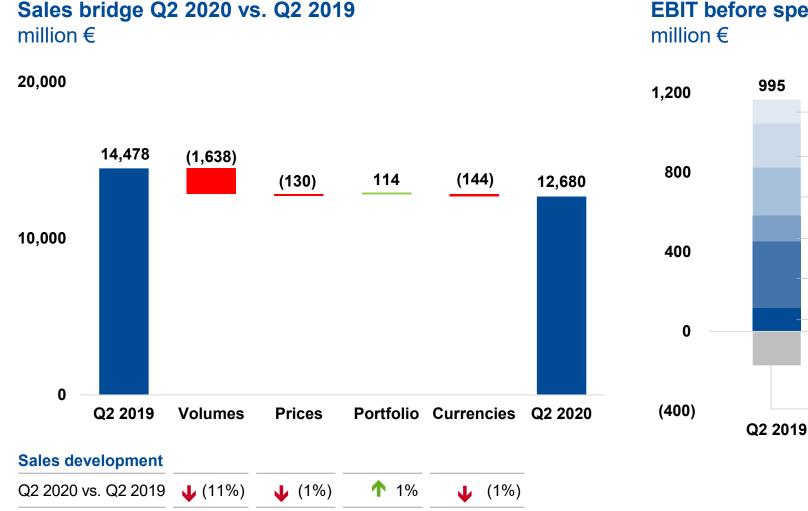
# BASF Group Q2 2020: COVID-19 leads to lower volumes, mainly due to lower demand from the automotive industry

Sales volumes development by segment Q2 2020 vs. Q2 2019 absolute (million €) terms

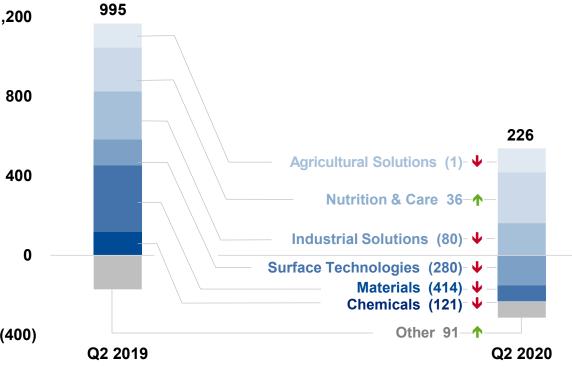




# BASF Group Q2 2020: Sales and earnings decline on account of lower demand from key customer industries



EBIT before special items by segment Q2 2020 vs. Q2 2019 million €



**BASF** We create chemistry

### Excellence Program 2019 – 2021: On track to achieve the targeted annual EBITDA contribution

	2019 actual	2020	2021	
Annual EBITDA contribution <sup>1</sup>	€0.6 billion	€1.3 – €1.5 billion	€2.0 billion	
One-time costs <sup>2</sup>	€0.5 billion	€0.3 – €0.4 billion	€0.05 – €0.15 billion	
Category				
Operational excellence	Measures focused on production, logistics and planning			
Leaner structures	Personnel cost savings; reduction of 6,000 positions targeted globally by end of 2020			
Innovation	R&D cost reduction via focusing budgets			
Simplification	Increased process efficiency, e.g., in procurement			



### Portfolio measures expected to be closed in 2020



Lone Star Funds to acquire BASF's construction chemicals business

- Sales 2019: ~€2.6 billion
- BASF and Lone Star Funds signed agreement for the acquisition of BASF's construction chemicals business in December 2019
- Purchase price of €3.17 billion<sup>1</sup>
- Closing is expected in Q3 2020<sup>2</sup>



#### **DIC to acquire BASF's pigments business**

- Sales 2018: ~€1 billion
- BASF and DIC reached an agreement on the acquisition of BASF's pigments business in August 2019
- Purchase price of €1.15 billion<sup>1</sup>
- Closing is expected in Q4 2020<sup>2</sup>



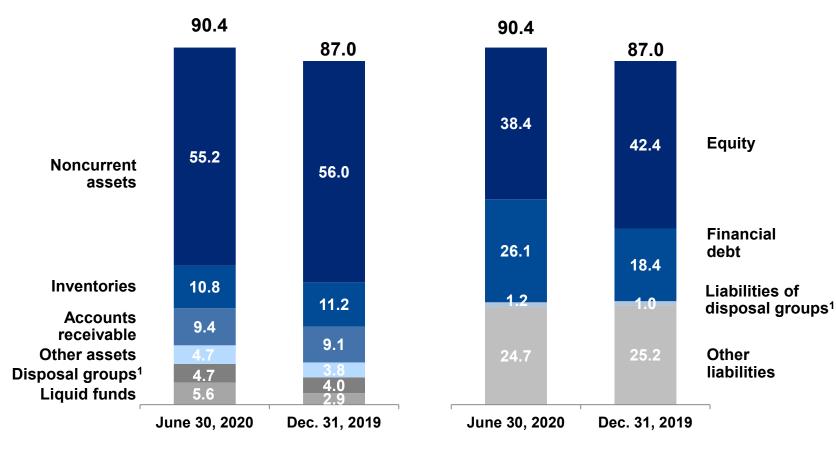
### **BASF Group Q2 2020: Key financial figures**

	Q2 2020	Q2 2019	Change
	€	€	%
Sales	12,680 million	14,478 million	(12)
EBITDA before special items	1,229 million	1,885 million	(35)
EBITDA	1,070 million	1,546 million	(31)
EBIT before special items	226 million	995 million	(77)
EBIT	59 million	507 million	(88)
Net income	(878) million	5,954 million	
Reported EPS	(0.95)	6.48	
Adjusted EPS	0.25	0.83	(70)
Cash flows from operating activities	2,242 million	1,946 million	15
Sales development	Volumes	Prices Por	tfolio Currencies

	volumes	Flices	POLIDIIO	Currencies
Q2 2020 vs. Q2 2019	<b>↓</b> (11%)	<b>↓</b> (1%)	↑ 1%	<b>↓</b> (1%)

### **Strong balance sheet**

### Balance sheet June 30, 2020 vs. December 31, 2019 billion €



- Total assets increased by €3.4 billion to €90.4 billion
- Current assets up by €4.2 billion, mainly due to higher cash and cash equivalents and other receivables
- Net debt increased by €5.0 billion to €20.5 billion, mainly due to the dividend payment in Q2 2020 and the acquisition of Solvay's polyamide business in Q1 2020
- Equity ratio on June 30, 2020: 42.5%



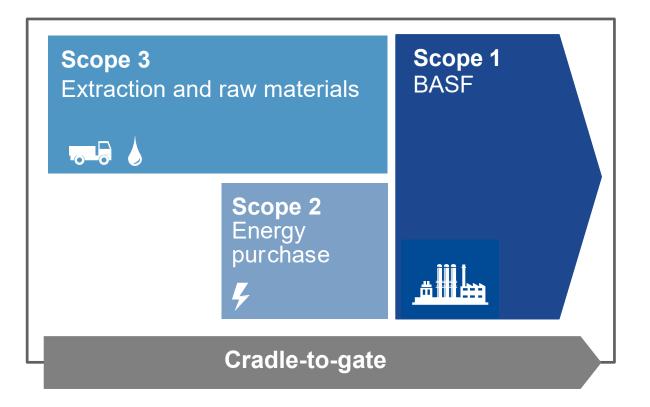
# Qualitative statements on further business development in 2020 provided in the Half-Year Financial Report 2020

- Given the continued high level of uncertainty surrounding economic developments due to the effects of the pandemic and the low visibility, it is still not possible to make any concrete statements on the development of sales and earnings for the full-year 2020.
- For the second half of 2020, we anticipate a high level of uncertainty due to the ongoing corona pandemic.
- For the third quarter of 2020, we currently do not expect EBIT before special items to improve significantly compared with the second quarter of 2020, in part due to the generally lower demand in August and the seasonality of the Agricultural Solutions business.





### **Product Carbon Footprints create transparency for customers** – digital solution to calculate greenhouse gas emissions for all BASF products



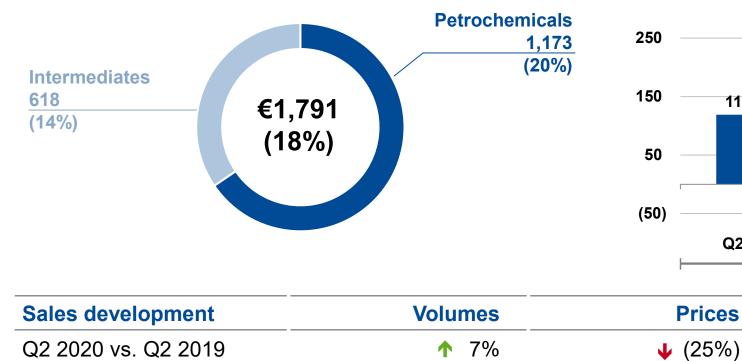
- Digital solution calculates cradle-to-gate
  Product Carbon Footprints
- Based on the total of direct process CO<sub>2</sub> emissions, energy demand and scope 3 upstream CO<sub>2</sub> emissions
- Carbon footprints for 45,000 BASF products in the global portfolio available in the course of 2021

# **BASE** We create chemistry

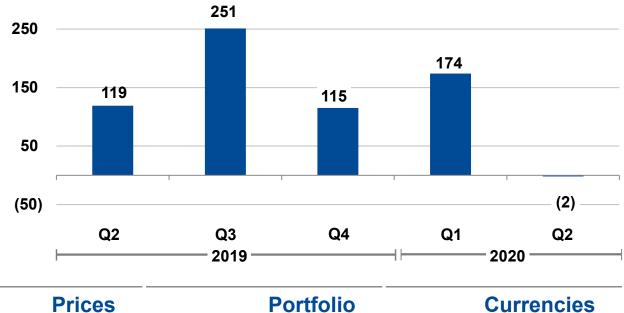
### **Chemicals**

million €

Sales Q2 2020 vs. Q2 2019



EBIT before special items million €

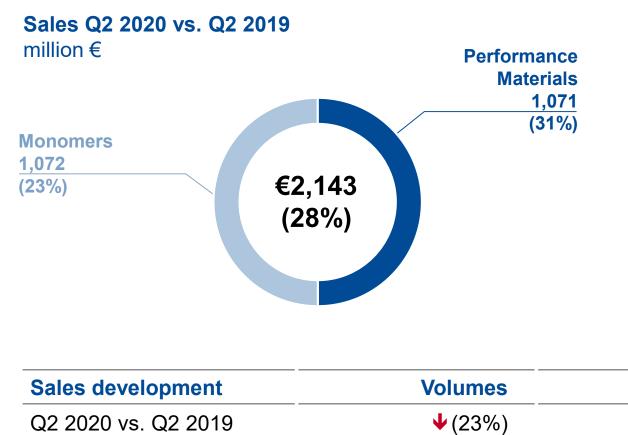


0%

**BASF** We create chemistry 0%

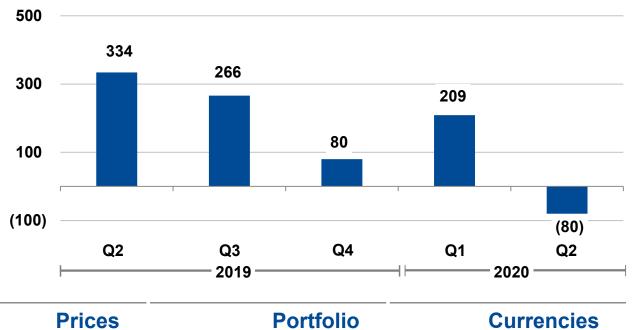
16 July 29, 2020 | BASF Analyst Conference Call Q2 2020

#### **Materials**



### EBIT before special items million €

♦ (8%)



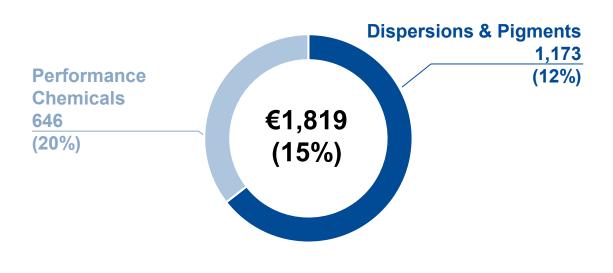
1 4%

**BASF** We create chemistry ♦ (1%)

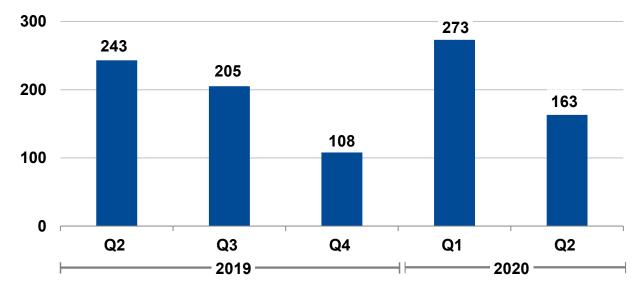
### **Industrial Solutions**

Sales Q2 2020 vs. Q2 2019

million €



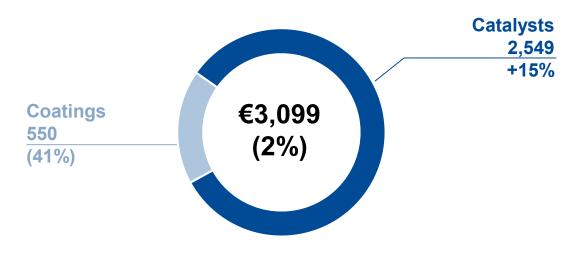
### EBIT before special items million €



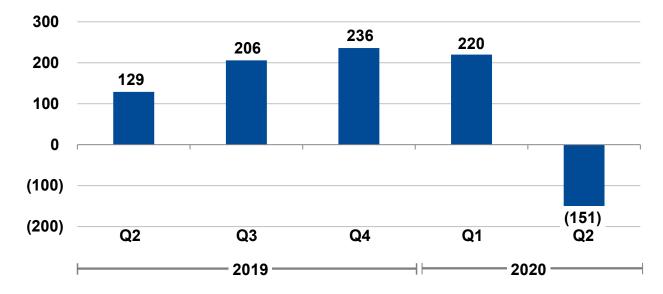
Sales development	Volumes	Prices	Portfolio	Currencies
Q2 2020 vs. Q2 2019	↓ (11%)	<b>↓</b> (4%)	0%	0%

### **Surface Technologies**





### EBIT before special items million €

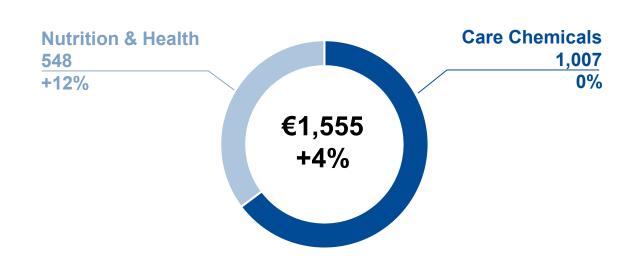


Sales development	Volumes	Prices	Portfolio	Currencies
Q2 2020 vs. Q2 2019	<b>↓</b> (26%)	<b>1</b> 24%	0%	0%

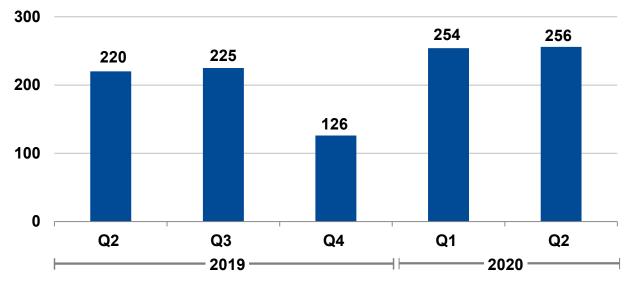
### **Nutrition & Care**

Sales Q2 2020 vs. Q2 2019

million €



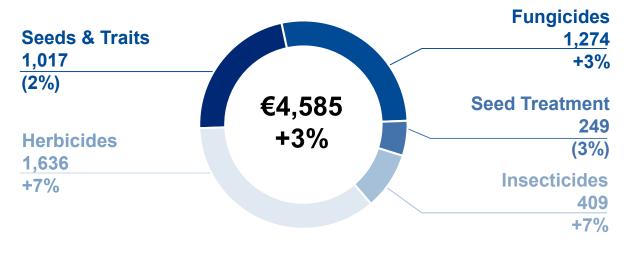
### EBIT before special items million €



Sales development	Volumes	Prices	Portfolio	Currencies
Q2 2020 vs. Q2 2019	<b>^</b> 7%	↓ (1%)	0%	↓ (2%)

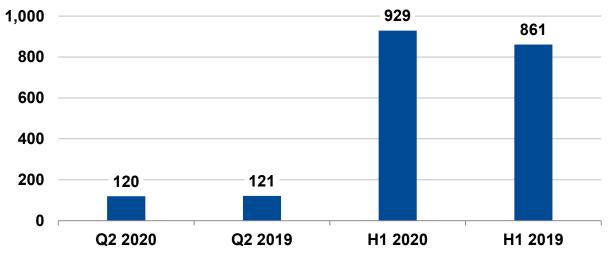
### **Agricultural Solutions**

Sales H1 2020 vs. H1 2019 million €



### EBIT before special items Q2 2020 vs. Q2 2019 and H1 2020 vs. H1 2019

million €



Sales development	Volumes	Prices	Portfolio	Currencies
Q2 2020 vs. Q2 2019	<b>^</b> 2%	<b>1</b> %	0%	<b>v</b> (5%)
H1 2020 vs. H1 2019	<b>↑</b> 5%	0%	0%	<b>v</b> (2%)

#### **Review of "Other"**

Financial figures		Q2 2020	Q2 2019
		million €	million €
Sales		507	744
EBIT befo	ore special items	(80)	(171)
Thereof	Costs of corporate research	(81)	(99)
	Costs of corporate headquarters	(57)	(66)
	Foreign currency results, hedging and other measurement effects	(49)	(12)
	Other businesses	24	48
Special ite	ems	(48)	(193)
EBIT		(128)	(364)